



AMAT

Ammunition
Management
Advisory Team

A joint programme of GICHD and UN SaferGuard

DRAFT STRATEGY 2019–2022

1 Context

Ageing, unstable and surplus ammunition stockpiles pose the dual risk of illicit diversion and accidental explosions, which aggravate and prolong conflict, maiming and killing thousands each year. Safe and secure management of ammunition prevents against unwanted diversion to illicit markets, including to non-state armed groups and transnational criminal organisations, as well as against humanitarian disasters that result from explosions of munitions sites.

2 Background

In 2017, the Geneva International Centre for Humanitarian Demining (GICHD) and the United Nations signed a Memorandum of Understanding to formalize cooperation in support of States in the safe and secure management of conventional ammunition. Subsequently, in support of complementary work undertaken by the UN SaferGuard Programme and GICHD, the UN Office for Disarmament Affairs (UNODA) and GICHD established the Ammunition Management Advisory Team (AMAT).

AMAT is a response to the urgent need for practical, authoritative, sustainable technical support to States in the safe, secure and effective management of ammunition in accordance with the International Ammunition Technical Guidelines (IATG). AMAT is governed by, and receives administrative support from the GICHD.

AMAT is a shared initiative in support of United Nations Secretary-General's Agenda for Disarmament *Securing Our Common Future (2018)*, and the GICHD's 2019-2022 Strategy. AMAT's work also contributes to the achievement of the 2030 Agenda for Sustainable Development, in particular Goal 16 dedicated to peaceful, just and inclusive societies.

3 Core Values and Working Principles

AMAT operates in accordance with the core values and working principles of the GICHD and the United Nations. In particular, the principles of neutrality, promotion of accountability and developing institutions and capacities as a means towards sustainable, nationally owned responses are pivotal to success in AMAT's work. The four core values and seven working principles can be found in the [GICHD Strategy 2019-2022](#) (p. 5). The three core values of the United Nations are integrity, respect for diversity and professionalism.

4 Mission Statement

AMAT mission statement is "to enhance State and regional action on safe and secure management of ammunition with a view to reducing the risk of unintended explosions and diversion to the illicit market, by supporting States with technical advice in accordance with International Ammunition Technical Guidelines, by transferring knowledge, and by facilitating effective and sustainable international cooperation and assistance."

5 Modus Operandi

AMAT receives strategic direction from the GICHD and the UN SaferGuard Programme. Reference is made to the Theory of Change (Annex A). AMAT is further guided by an Advisory Council, which comprises representatives of

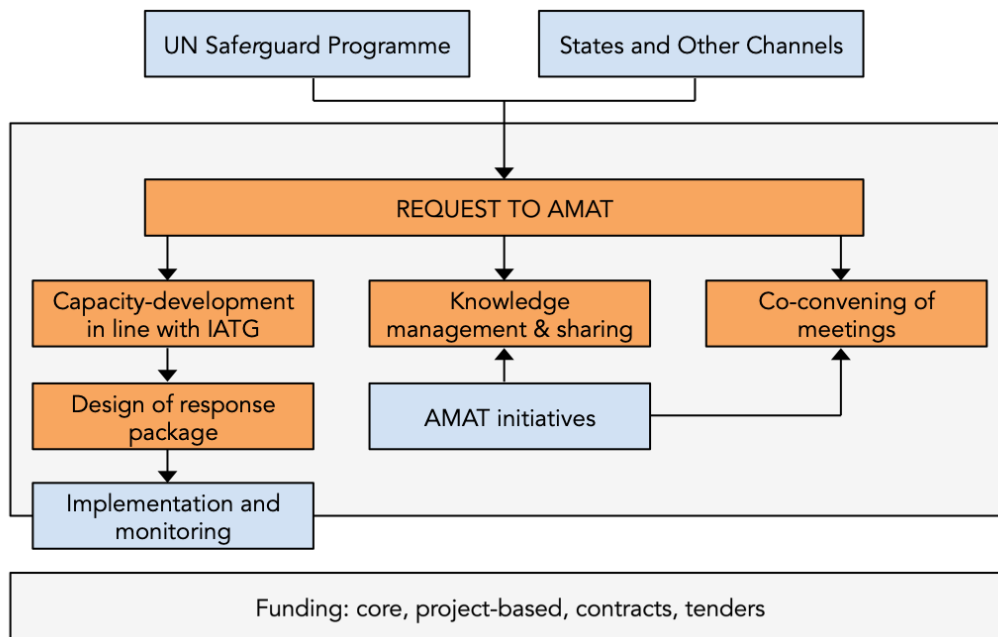
States, UN agencies, regional organisations and field implementing partners active in ammunition management. The Advisory Council advises AMAT in programmatic matters including prioritisation, as well as in facilitating access and sharing of contacts.

AMAT operates in full consideration of gender and diversity and strives, to the greatest extent possible, to promote equal participation of men and women in all its activities and to mainstream gender across its programmes.

AMAT is a one-stop shop for technical assistance to States in ammunition management. Accordingly, in partnership with the UN SaferGuard Programme, AMAT's work will combine three distinct lines of services:

- ◆ Technical assistance focused on sustainable capacity development of States and national authorities in ammunition management;
- ◆ Support to States and regional organizations for the development and promotion of good practice, standards and procedures in accordance with the IATG; and
- ◆ Maintenance of overview of global efforts in ammunition management with a view to enhancing progress therein.

AMAT generally responds to service requests from interested States and the UN SaferGuard Programme, with due consideration to anticipated workload and available resources, agreed priorities and assessment of risks involved. Beyond its own staff capacity, AMAT would welcome seconded experts from interested States to expand its ability to react and accommodate more effective, committed and comprehensive response to specific needs and requests from States. The order of turning a request to a set of responses to follow, is illustrated in below process map:



6 Outcomes and Milestones

AMAT operates towards the GICHD Strategy's long-term outcome "ammunition is managed by States according to good practice" and the United Nations Secretary General's [Agenda for Disarmament](#) in its call for "disarmament that saves lives". AMAT is an implementation activity of the Disarmament Agenda ([action point 22](#)). AMAT's immediate outcomes are:

- A. Strengthened national capacities through provision of capacity development support, including in the development of national strategies, standards and procedures in accordance with the IATG;
- B. Increased awareness of good practice by furthering knowledge of ammunition management norms and standards, including the IATG; and
- C. Enhanced effectiveness and sustainability of international cooperation and assistance through support to the UN SaferGuard Programme and facilitation of meetings to match needs and expertise.

To retain focus and measure its progress toward the outcomes, AMAT will use a monitoring framework with targets and indicators. The targets and activities supporting above outcomes are elaborated in annual Work Plan. The list below represents annual milestones to be achieved until 2022.

2019 milestones

- ◆ AMAT organisation fully staffed and operational
- ◆ AMAT strategy and availability of services communicated to ammunition management community
- ◆ Relationships formalised with key partners and stakeholders
- ◆ Ammunition management capacity development knowledge platform initiated and disseminated
- ◆ Regional UN SaferGuard validation processes conducted in English and French
- ◆ Assistance provided to the UN SaferGuard Programme in the development of IATG Version 3
- ◆ UN Regional Centres for Peace and Disarmament assisted in IATG-related topic
- ◆ UN SaferGuard quick-response mechanism operationalised through expert deployment
- ◆ AMAT funding secured to 2020 at the same level of 2019
- ◆ Training capabilities in UN DDR Weapons and Ammunition Management operations enhanced

2020 milestones

- ◆ Technical advice and/or training in ammunition management provided with partner(s) to States
- ◆ Regional UN SaferGuard validation processes conducted in Spanish and Arabic
- ◆ Assistance provided to States in developing a national strategy, action plan and/or standards
- ◆ Assistance provided to the UN SaferGuard Programme in the development of IATG Version 3
- ◆ Support in programme management/coordination provided to one donor State or regional organisation
- ◆ UN experts deployed from the UN SaferGuard roster to IATG-related mission
- ◆ AMAT funding for 2021 increased 25% from 2020 budget

2021 milestones

- ◆ Technical advice and/or training in ammunition management provided with partner(s) to States
- ◆ UN Regional Centres for Peace and Disarmament each host a training programme on ammunition management and the IATG
- ◆ Assistance provided to States in developing a national strategy, action plan and/or standards
- ◆ Support in programme management/coordination provided to one donor State or regional organisation
- ◆ UN experts deployed from the UN SaferGuard roster to IATG-related mission
- ◆ IATG version 3 translated into UN languages and disseminated
- ◆ AMAT funding for 2022 increased 25% from 2021

2022 milestones

- ◆ Technical advice and/or training in ammunition management provided with partner(s) to States
- ◆ Assistance provided to States in developing a national strategy, action plan and/or standards
- ◆ Support in programme management/coordination provided to one donor State or regional organisation
- ◆ UN experts deployed from the UN SaferGuard roster to IATG-related mission
- ◆ AMAT funding secured at the level of 2022 for the next strategy period

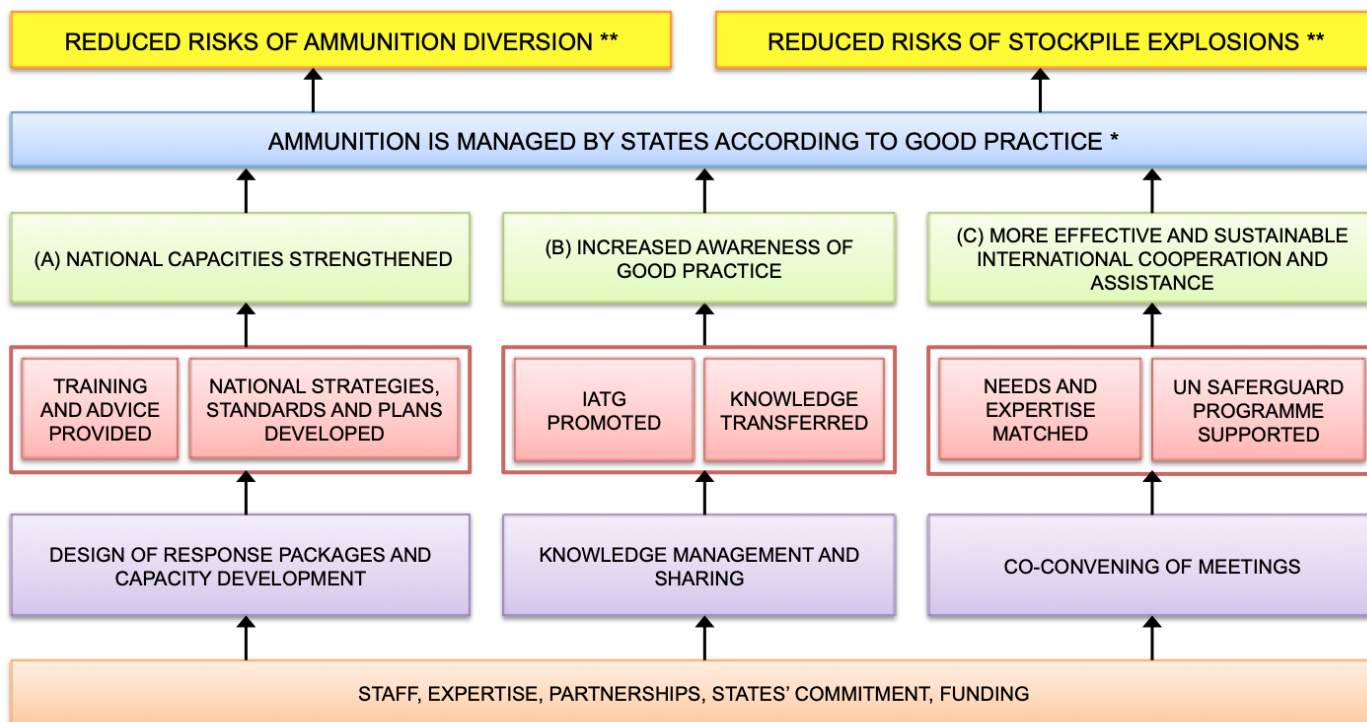
7 Performance Indicators

Progress towards the outcomes is monitored using Key Performance Indicators (KPIs). When measuring progress against the indicators, AMAT will only consider results stemming from its own interventions. The KPIs are:

- ◆ Number of countries that apply IATG principles and/or reflect these in national strategies and standards relevant to safe and secure management of ammunition;
- ◆ Number of IATG/ammunition specialists and organisations with new capabilities; and
- ◆ Extent to which countries have made their ammunition stocks safer and more secure after AMAT intervention.

Annex A

AMAT Theory of Change



Legend:



* GICHD 2019-2022 Strategy's long-term outcome No. 7

** AMAT objective conforms to the GICHD's intermediate outcome on explosive risk reduction and directly contributes to the strategic objective on "Protection of communities".